Appendix 1

Improvement Priority	What will the Area Committee do to address this priority?	Who ? Service	Performance Measure (evaluates the service)	Indicator (quantify the achievement)
Sustainable Econ	omy and Culture			
Provide as many opportunities as possible for people to get jobs or learn new skills	 Provide skills and training at Community Centre(s) within our portfolio as part of community development work. Increase skill range and level of local residents particularly in Priority Neighbourhoods to take advantage of existing and new employment opportunities. Identify specific locations of NEETs to inform targeted work. 	Leeds Ahead Swinnow Development Worker (Healthy Living) Jobs & Skills and other relevant partners Children's Services/Jobs and Skills	Sustain and promote Pudsey Business Forum. Provision of skills and training events and attendance by local community	The Pudsey forum continues to be run by Leeds Ahead. A forum has been established at Swinnow Community Centre and a number of activities have now taken place. Local residents have actively been involved. WNW Area Leadership team have set worklessness and NEET as key themes. Priority neighbourhoods identified and a work stream group established. Data from Families first has been matched with priority neighbourhoods for further work on targeting resources. Children services are working with partners on initiatives to ensure children are engaged in learning. Cluster developments have allowed re-aligning of resources to build capacity at early stages. Make the grade (MTG) focuses on pre NEET work providing students leaving education the basic skill required by employers. MTG programme is currently being undertaken at Crawshaw school alongside anchor businesses. There has been interest in

				introducing the programme in other schools.
Make better use of our community buildings	Support our community centres in the area to have sustained and where possible, increased/efficient usage.	Area Management	Continued use of community centres/increased /alternative usage	A community development worker from Healthy Living Network (HLN) recruited to undertake work on creating a committee for Swinnow Community Centre. A forum and steering group has been established. There has been partnership working to increase resident involvement and a number of
	Assist in reviewing the Council's assets (buildings) by developing community involvement /usage /running/ disposal	Area Management	Running of buildings by third party organisations. Disposal of under utilised assets.	activities have been organised. The Swinnow Community Centre is coming into use by local organisations and community members.
Work with local businesses to support a flourishing local economy	Provide sponsorship opportunities for local businesses to promote their services e.g. Xmas lights event Pudsey/Children in Need, Shop Local Campaign; Work with investors to support the regeneration of the area; Promote local district centres to reduce the number of empty shop units; Support Employment Leeds and large organisations such as the ALMO to engage with local communities on new employment	Leeds Ahead Employment Leeds	Flourishing and diverse local economy.	 Leeds Ahead, Business Management Project Provide opportunities for jobs or learning in all 3 Outer West Wards. Conducting business outreach, working with local businesses. Currently in regular contact with 300 businesses. Goldman Sachs 10000 program promoting business support for long-term sustainable growth and job creation Reward Card initiative proves to be popular and there is interest from businesses to join. 75 businesses currently engaged. Better use of community buildings. Businesses offering in kind services for meeting spaces. Make the grade (pre NEET) provides students leaving education the basic skill required by employers. Programme currently being undertaken at Crawshaw school alongside anchor businesses. Interest in introducing in other schools. Signposting to initiatives that are of real value

opportunities coming into the Area. Ensure business engagement with the Area Leadership Team and Area Committee.	Area Leadership Team	Local Business involvement in Area Leadership Team.	 to businesses to help them to survive and grow. This includes business resources on funding streams and apprenticeship's. NEET's, promoting apprenticeships and work trials. Working with WNWhL apprenticeship training scheme LEP funding to support working in communities. This includes partnerships between local authorities and businesses. 5-3-2 pledge aims to boost investment in skills. 11 pledges received from local businesses. Working with business forums
---	-------------------------	---	--

				 community confidence in the Police and partners in tackling anti social behaviour. The off road bike project has reduced the number of incidents of nuisance motorcycles. The FNP runs at a time when anti-social behaviour in the area is reported as at its highest and aims to reduce this by providing an alternative place to go.
Listen to the views of local people in our decision making and support local events that bring people together	Provide a range of ways for residents and partners to have their say (empower) about local priorities, including the development of Wedge Leadership Teams to oversee the neighbourhood improvement plans for our priority neighbourhoods. Support local community events across the area throughout the year e.g. Queen's Golden Jubilee, Summer Bands; Work with local providers to deliver a range of activities for young people and families during the year.	Area Management/ West North West Homes/Parks and Countryside/ Streetscene/ Youth Service/Sports Development/ Extended Services	Holding of community engagement events e.g. Swinnow Fun Day, Wateringcoates Project including regular Community Forums. Holding of community events and relevant activities for families and young people.	The Jubilee Events and Festive lights events in Pudsey & Farsley were funded by the Outer West Area Committee. The events attracted local residents who enjoyed the entertainment from local school choirs and local bands. There were funfairs and extravagant firework displays for the children. The events received positive feedback from residents who enjoyed the community spirit. The HLN Development Worker has worked with local residents in the Swinnow area to organise a number of activity based events. Neighbourhood forum's have continued with a new structure for the Pudsey forum to engage with more residents. The PACT meetings continue to be an item on the agenda for both forums. The Friday Night Project (FNP) provides activities in sports, arts and crafts, music and dance to young people aged 8-18 years of age and the gym for more senior users. I Love West Leeds provide an annual arts

				festival rooted in the community enabling residents to participate, experience and initiate creativity in their own community. The festival offers opportunities for dialogue between older members of the community and young people. Summer bands project also brings together the local communities.
Support volunteering within our local communities	Provide information on getting involved with volunteering at all our events and support the European Year of the Volunteer; host an annual event to thank our voluntary organisations and celebrate the work that they do.	Area Management (Possibly with business sponsorship)	Increased number of volunteers.	 There are a number of volunteers within the Swinnow community, supporting with events and activities I Love West Leeds have 20 volunteers working on their festival projects. FNP work in partnership with the sport development team to create volunteering opportunities in sport and club members are encouraged to take up volunteering opportunities where this is an interest to them.

Consult local people on changes that may affect their lives and support them to get involved in local decision making.	Undertake annual consultation through the Leeds Citizens Panel to identify Area Committee priorities. Provide the public with information to assist them in understanding local issues through a range of communication channels including public meetings Seek the views of the public on key developments that will affect the areas where they live.	LCC Corporate Communications and Area Management Area Management , LCC Regeneration Service	Survey undertaken, analysis complete and findings reported to area committee. Undertake up to 8 forums and public drop in meetings in the Outer West, and public meetings as appropriate. Provision of Forums	There are currently 3919 members on the citizen's panel which includes 361 residents in the outer west area. The Citizen's Panel is currently being asked a variety of questions relating to council performance one of which is around satisfaction about the environmental condition of neighbourhoods. The Area Committee received progress updates in June and December on the Citizen's Panel. There are 2 regular community forums held in the outer west area covering Pudsey and Tyersal. Agenda items include planning issues, changes to the Fire Service, Metro and First Bus and updates from the Neighbourhood Policing Teams (PACT). Community First Panels have been established in Pudsey and Farnley & Wortley.
	Support local voluntary, community and faith organisations to play a lead role in the development and implementation of neighbourhood activities.	Area Management, West North West Homes	Number of voluntary supported per year.	
	Establish Community First Panels in Pudsey and Farnley and Wortley and ensure elected Member representation to meet local priorities.	Area Management/ Local Community/ Ward Members	Community First Panels established	

Improve the local	Work with Streetscene	Area Management/	Successful	Continued development of the Environmental
environment and	to deliver the new	Streetscene	implementation of	Delegation to Area Committees has provided
our parks and open spaces	revised Service Level Agreement to meet		Streetscene Delegation.	greater local influence over the Service.
•	community need around		0	The Environmental sub group meets 6 times a
	Streetscene and		Improved cleanliness of	year and receives regular updates on
	environmental		streets and pavements.	performance against the Service Level
	improvements.			Agreement (SLA) between Outer West Area
				Committee and the WNW Environmental
	Work with residents and local groups to make	Area Management	Two way feedback from Community Forums	Locality Team.
	sure our streets and			The Area Committee has provided funding for
	open spaces are kept			a full-time site-based gardener to work in
	clean;			parks in Farnley & Wortley. The project helps
				improve the physical environment and security
	Take enforcement action	Environmental Action	Increased number of	issues at the above parks.
	where there are	Team	enforcement	
	problems e.g. dog fouling, working better		actions/fixed penalty notices	Additional patrols were funded by the Outer West Area Committee to tackle problems of
	with local businesses		nouces	dog fouling.
	and schools, litter			
	picking and street			A list of derelict sites has been established
	sweeping where it is			with input from Members of the Environment
	needed.			Sub Group. A priority list is being established
				across the city.
	Work with relevant	Area Managamant/City	Reduction in numbers	The Area Support Team continues to device
	partners to reduce numbers of derelict	Management/City Projects/	of derelict buildings/land./eye sore	The Area Support Team continues to develop strong working relationships with
	buildings and land.	Planning	sites.	environmental services delivery partners.
				Pilot joint working is being considered in
	Work with partners	Area Management/	Timely (joined up)	Wortley to test out how staff/resources can be
	through Locality Working	Streetscene/	grass cutting and litter	shared and tasked to focus on common local
	to resolve land	Parks and	picking. Areas looked	priorities. Work on the Tong estate has
	ownership issues which	Countryside/	at in the whole, not	already been carried out.
	may result in	West North West Homes	part.	Summer hand concerts encourages more
	unsatisfactory grass			Summer band concerts encourages more

	cutting/litter picking service (rationalise service provision). Support and promote Friends of and In-Bloom groups who contribute to environmental improvements	Friends of groups/In- Bloom groups and other relevant groups	Number of voluntary groups supported per year	individuals to enjoy using their local park. Farsley, Calverley and Pudsey in bloom continue to be supported by the Outer West Area Committee.
Health and Wellbe	ing			
Promote healthy lifestyles and tackle health inequalities	Deliver projects to target health issues through local health and well- being groups (with a focus on prevention) and priority neighbourhoods in conjunction with Public Health e.g. Pudsey Health and Wellbeing Centre.	Area Management/ Public Health	Area Profile information provided through Joint Strategic Needs Assessment	HLN Development Worker and her activities. The Friday Night Project (FNP) provides activities in sports, arts and crafts, music and dance to young people aged 8-18 years of age and senior users the use of a gym. The Thornbury cricket club ran a schools coaching programme in 2 local primary schools (Bolton Royd Primary / Tyersal Primary).
Tackle high rates of teenage pregnancy	Targeted work in "hot spot" post code areas e.g. LS12 5 (Farnley) and LS28 7 (Pudsey) including focused work through all Secondary Schools, recognising the link between attendance and teenage pregnancy rates.	Area Management/ Children's' Services/ Clusters	Teenage Pregnancy rates	FNP provide signposting to young people into appropriate support services i.e. Careers advice, Sexual Health information, Connexions Personal Advisors
Tackle Fuel Poverty	Work with	Area Management/	Inclusion in	The Leeds Affordable Warmth partnership has

Environmental Action Team to address fuel poverty through Neighbourhood Plans. Promote initiative which tackle fuel poverty at Forums.	EAT	Neighbourhood Plans. Promotion at Forums.	been established to address fuel poverty problems. Cllr David Blackburn was appointed as the area committee representative to provide views from a locality perspective and influence decisions on service provision.
Promote the Government's "Green Deal" framework which enables private firms to offer consumers energy efficiency improvements to their homes, community spaces and businesses at no up- front cost and to re-coup payments through a charge in instalments on the energy bill.	Area Management/ Planning and Sustainable Development	Promotion of Forums	

Children and Fam	ilies			
Promote young peoples participation in high quality sporting activities	Actively Support Sports Coaching Scholarship promoted for young sports leaders in the West of the City, in partnership with the Leeds schools partnership West.	Area Management/		The Friday Night Project (FNP) provides activities in sports, arts and crafts, music and dance to young people aged 8-18 years of age and senior users the use of a gym. Leeds City Council Sports development provide a range of sporting and recreational opportunities at local sport clubs.
Work closely with the Clusters to deliver local improvements for children and families	Focused joint work with the clusters particularly in the Priority Neighbourhoods. Align Well-Being spend to deliver jointly funded projects.	Area Management/ Clusters	Number of projects supported. Amount of Well-Being funding matched with Cluster funding.	Children services working with partners on initiatives to ensure children are engaged in learning. Cluster developments have allowed re-aligning of resources to build capacity at early stages.
Housing and Rege	eneration			
Encourage public services to work together with local residents to improve our most deprived neighbourhoods	Use our Well-being budget to help community groups and voluntary organisations to deliver projects to improve the area through Locality Working to improve our most deprived and unclean areas. Review and develop Neighbourhood Improvement Areas/Models e.g.	Area Management (relevant Council Departments)	Improvement in ranking of most deprived neighbourhoods (SOAs)	A locality working initiative is being developed between WNW Homes and the Area Support Team to deliver joined up environmental services. Work has already been undertaken on the Tong estate.

	Bawns/Gambles & Heights/Waterloos			
Support Leeds Bradford Corridor work to benefit Outer West Leeds	Support Regeneration Programme Team to deliver improvements and ensure community engagement and awareness.	Area Management Regeneration Programmes Team	Feedback from Regeneration Programme Team to Area Committee	